

ANSWERS TO QUESTIONS RAISED BUT NOT ANSWERED IN THE WESTWAY TRUST AGM 27 MARCH 2025

QUESTION	ANSWER
How do Members propose a Resolution to be discussed at the AGM?	Any Member wishing to submit a Resolution for discussion and voting at the AGM must ensure that it is sent first to Westway Trust's Head of Governance & HR, allowing sufficient time for the Head of Governance & HR to circulate it to all Members at least 14 clear days before the date of the AGM in keeping with the terms of the Constitution. To communicate with the Head of Governance & HR in this matter you may use this email address: martin.parker@westway.org
Why has the value of debtors gone up?	There was an increase of £397k from 2023 to 2024 in the value of Total Debtors. On average debtors account for around 20% of Total Income and this is consistent with the respective positions for 2023 and 2024. The total amount of debt carried by the Trust is decreasing and it currently stands at 13%. This varies and the Trust reviews the position regularly. Sometimes there are reasons why some of our largest tenants are holding payments and this may result in our debt appearing high at some points or fluctuating. The Trust will do an exercise to compare its levels of debt to similar organisations and if we think we are holding too high a proportion of debt then we will consider our tolerance level and taking a more pro-active approach to recovery.
How many Members supported the proposal for Moore Kingston Smith rather than TC Group to undertake the audit of the 2023-24 accounts?	We wrote to Members in September 2024 asking them exceptionally to approve the appointment of Moore Kingston Smith in the circumstances without going through a formal re-tender process. Only two responses not in favour were received from Members. All other Members either responded in support of the proposal or did not respond at all. We were clear when we wrote to Members on this matter that we would take silence/no response to indicate consent to the proposal. We therefore went ahead with Moore Kingston Smith on the basis of the consent of the overwhelming majority of Members.
How do we quantify Value For Money?	We have done some work on value for money but we acknowledge that there is more to do. The CEO has written to Tom Fitch to request details of the formula for calculating value for money that he outlined at the AGM, so that we could use this in our further work on this.

Why did the riding arena stay closed for so long? What is happening to the riding arena now?	The riding arena was closed due to the closure of the Stables and because the arena surface afterwards was (at times) unsafe. The Trust then gave a 'no cost' Option on the land to a charitable organisation for some years, to enable them to put together a viable proposal for a Stables and Riding operation. However, after a number of attempts, and with some assistance from the Trust, the organisation concerned was not able to deliver a proposal. This decision did not involve the Trust. Shortly after this, TfL notified the Trust that they required the riding arena to facilitate works on the A40/M Roundabout. This was granted to them for more than a year. Since then they have notified the Trust that they require an extension for further work and it is likely to be at least another year, so the riding arena is committed to TfL for at least that time.
Has a survey been undertaken on the community feelings about the Community Street project now it has been completed?	<p>The Community Street projects themselves were co-designed, so stakeholders were involved in the planning stage, and provided input throughout the project. The Community Street projects flexed with community feedback as it was received.</p> <p>Although a formal feedback survey was planned, in the time during and since the completion of the Community Street project, we have collected significant feedback from our primary stakeholders, including:</p> <ul style="list-style-type: none"> • Commercial and charitable tenants • Space users • Everyone Active and Sports Centre users • Stable Way tenants and residents. <p>The Trust will be introducing a regular Community Survey in the near future and we will include a section on the Estate and this will enable feedback on the Community Street Project.</p>
How have others such as the Council or the Police responded to the Tutu Report?	<p>The Council has made an apology for its own behaviour in terms of Institutional Racism and has as far as we understand committed to a review of how its spaces are used by the various communities in the Borough and how this might be done more effectively. To find out more about this you can approach the RBKC Communities Team.</p> <p>We have not raised the report with the local police, if we were to do so now, we would do this alongside providing our own Progress Reports. Sir Mark Rowley has however once again rejected the use of the term "institutional" used by the Casey review to describe his force's problems with racism, misogyny and homophobia. Appearing before the London Assembly's Police and Crime Committee, Sky News reports, that he was pushed by Green Party Assembly Member (AM) Caroline Russell to explain why he didn't accept the term. In response, he said he fully accepted the "diagnosis" of the Casey review. "I get it's systemic, I get it's cultural, and we're going after it...." The Trust has not had any detailed discussions with the local police. Our Community Survey will include questions on further work the Trust may do to convene others in the anti-racist effort.</p>
How many people have attended the African Caribbean Conversations?	81 people attended our in-person and online African Caribbean Conversation events. We also received 90 online survey responses.

	<p>The feedback and recommendations from these sessions will be published in a report shortly.</p>
How does the Board prioritise?	<p>The Board receives regular reports, plans, and data, views, and options analyses to assist in shaping its strategic priorities. This results in a strategic plan for the organisation. The staff team then put together operational plans for approval. These can be adjusted by the Board and after implementation the role of the Board is to monitor progress.</p>